Sierra Pacific Synod Approved Budgets and Actuals for Fiscal Years 2015-16 and 2016-17 and Approved Budgets for Fiscal Years 2017-18 and 2018-19

| | SPS Operating Budget | FY 2015-16 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|----|--|--------------------|-----------------|--------------------|-----------------|--------------------|--------------------|
| | REVENUE: | Approved Budget | Year-End Actual | Approved Budget | Year-End Actual | Approved Budget | Approved Budget |
| 1 | Mission Support from Congregations ¹ | 1,800,000 | 1,808,773 | 1,830,000 | 1,937,246 | 1,915,000 | 1,890,000 |
| 2 | ELCA Campus Ministry Grant | 50,890 | 50,890 | 50,890 | 46,649 | 50,890 | 50,890 |
| 3 | ELCA New Start/Restart Grant | | - | 101,000 | 104,000 | 104,000 | - |
| 4 | ELCA Shared Staff Expenses | 15,000 | 15,000 | 15,000 | 11,000 | 10,000 | 10,000 |
| 5 | Synod Assembly Revenue | 105,000 | 106,872 | 105,000 | 121,314 | 110,000 | 110,000 |
| 6 | Professional Leadership Conference Revenue ² | 25,000 | 28,190 | 15,000 | 19,310 | 30,000 | 20,000 |
| 7 | Other Events - Revenue | 4,000 | - | 4,000 | - | - | - |
| 8 | Other Revenue | 25,000 | 8,686 | 25,000 | 16,537 | 8,500 | 8,500 |
| 8a | Gifts Designated for New Start/Restart Grants ³ | | | | - | | - |
| 9 | Interest and Dividends | 500 | 1,596 | 1,000 | 918 | 1,200 | 1,200 |
| | TOTAL REVENUE: | 2,025,390 | 2,020,007 | 2,146,890 | 2,256,974 | 2,229,590 | 2,090,590 |
| 10 | INTER FUND TRANSFERS Annual Transfer from SPS Mission and Ministry Endowment Fund ⁴ | | 99,000 | 125,000 | 85,760 | 125,000 | 181,000 |
| | TOTAL INTERFUND TRANSFERS | | 99,000 | 125,000 | 85,760 | 125,000 | 181,000 |

| | EXPENSES: | FY 2015-16 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|----|---|--------------------|-----------------|--------------------|-----------------|--------------------|--------------------|
| | SYNOD MISSION AND MINISTRY | Approved Budget | Year-End Actual | Approved Budget | Year-End Actual | Approved Budget | Approved Budget |
| | MINISTRY PARTNERS | | | | | | |
| 11 | ELCA Mission Support Share ⁵ | 645,000 | 647,541 | 655,140 | 691,969 | 689,400 | 699,300 |
| 12 | Region 2 Center for Mission | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 |
| 13 | Pacific Lutheran Theological Seminary | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 | 90,000 |
| 14 | California Lutheran University | 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 4,800 |
| 15 | Mt. Cross / Lutheran Outdoor Ministry | 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 16,000 |
| 16 | Lutheran Social Services | 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 4,800 |
| 17 | Lutheran Office of Public Policy Lutheran Advocacy Ministry in NV/Lutheran Episcopal | 4,700 | 4,700 | 4,700 | 4,700 | 4,700 | 4,800 |
| 18 | Advocacy in NV | 975 | 975 | 975 | 975 | 975 | 975 |
| | TOTAL MINISTRY PARTNERS: | 766,975 | 769,516 | 777,115 | 813,944 | 811,375 | 827,875 |

Page 2 of 6 May 2017

| | | FY 2015-16 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | FY 2018-19 | |
|-----|--|--------------------|-----------------|--------------------|-----------------|--------------------|--------------------|--|
| | SYNOD MISSION AND MINISTRY | Approved Budget | Year-End Actual | Approved Budget | Year-End Actual | Approved Budget | Approved Budget | |
| 19 | New Start/Restart Grants ⁴ | Ŭ | 99,000 | 125,000 | 85,760 | 125,000 | 181,000 | |
| 20a | ELCA New Start/Restart Grants | | , - | 101,000 | 88,770 | 104,000 | , | |
| 20b | Gifts Designated for New Start/Restart Grants ³ | | | · | - | - | - | |
| 21a | Campus Ministry Grants | 69,750 | 69,750 | 69,750 | 63,938 | 69,750 | 69,750 | |
| 21b | ELCA Campus Ministry Grant ⁶ | 50,890 | 50,890 | 50,890 | 46,649 | 50,890 | 50,890 | |
| 22 | Bishop's Aid Fund | 2,500 | 3,000 | 2,500 | 2,500 | 2,500 | 2,500 | |
| 23 | Synod Resource Center | 7,500 | 5,295 | 7,500 | 7,500 | 7,500 | 10,000 | |
| 24 | Synod Council | 12,825 | 13,428 | 12,825 | 13,447 | 12,825 | 12,825 | |
| 25 | Committees | 3,656 | 3,830 | 3,656 | 3,534 | 3,656 | 5,000 | |
| 26 | Council of Deans | 2,375 | 2,702 | 2,375 | (517) | 2,000 | 2,000 | |
| 27 | Ecumenical Affairs/Partnerships | 1,500 | 2,224 | 1,500 | 1,951 | 1,500 | 1,500 | |
| 28 | SPS Youth Committee | 2,500 | 5,233 | 2,500 | 2,905 | 5,000 | 5,000 | |
| 29 | Discipling Teams | | | | | 24,000 | | |
| 30 | Congregational Life | 1,500 | 896 | 1,500 | - | - | 800 | |
| 31 | Worship for Baptismal Living | 1,500 | - | 1,500 | - | - | 800 | |
| 32 | Witness | 1,500 | 40 | 1,500 | - | - | 800 | |
| 33 | Justice & Advocacy | 1,500 | 334 | 1,500 | - | - | 1,600 | |
| 34 | Leadership | 12,000 | 13,368 | 12,000 | 4,000 | - | 12,000 | |
| 35 | Stewardship | 1,500 | 350 | 1,500 | - | - | 800 | |
| 36 | Racial / Ethnic Ministry Strategies | 1,500 | - | 1,500 | - | - | 2,400 | |
| 37 | Young Adult Ministries | | | | - | | 800 | |
| | TOTAL SYNOD MISSION AND MINISTRY | 174,496 | 270,340 | 400,496 | 320,437 | 408,621 | 360,465 | |

Page 3 of 6 May 2017

| | | FY 2015-16 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|-----|--|--------------------|-----------------|----------------|-----------------|--------------------|--------------------|
| | SYNOD ASSEMBLY & CONFERENCES | Approved Budget | Year-End Actual | Approve Budget | Year-End Actual | Approved Budget | Approved Budget |
| 38 | Synod Assembly | 95,000 | 98,716 | 95,000 | 94,110 | 100,000 | 100,000 |
| 39 | Professional Leadership Conference | 25,000 | 29,475 | 15,000 | 17,263 | 30,000 | 20,000 |
| 40 | Other Conferences/Events | - | 836 | - | 530 | - | - |
| 41 | Pre-Retirement Seminars | - | - | - | - | - | - |
| | TOTAL ASSEMBLY & CONFERENCES: | 120,000 | 129,027 | 110,000 | 111,903 | 130,000 | 120,000 |
| _ | STAFFING | | | | | | |
| 42 | Bishop's Salary and Housing | 93,470 | 93,470 | 93,470 | 93,469 | 98,470 | 103,470 |
| 43 | Executive Staff Salary and Housing | 223,763 | 159,095 | 181,358 | 179,318 | 180,000 | 180,000 |
| 44 | ELCA Shared Staff ⁷ | - | - | 65,850 | 53,550 | 67,850 | 75,000 |
| 45 | Support Staff Salaries | 159,600 | 167,917 | 138,635 | 135,828 | 160,000 | 160,000 |
| 46 | Independent Contractors | 45,000 | - | 45,000 | 10,755 | 57,000 | 80,000 |
| 47 | SE Tax Allowances - Clergy | 24,269 | 24,269 | 25,814 | 20,301 | 23,223 | 23,000 |
| 48 | Payroll Taxes | 14,364 | 14,893 | 12,477 | 13,245 | 14,435 | 15,000 |
| 49 | Worker's Comp. Insurance | 4,382 | 4,833 | 4,382 | 3,745 | 4,382 | 4,382 |
| 50a | Portico Benefit Services | 144,525 | 136,244 | 114,160 | 111,375 | 125,000 | 130,000 |
| 50b | Medical Reimbursement ⁸ | 9,558 | 9,558 | 10,300 | 10,761 | 10,100 | 13,500 |
| 50c | ELCA Shared Staff Benefits | | 13,704 | 36,150 | 20,404 | 39,042 | 12,000 |
| 51 | Continuing Education | 6,000 | 3,934 | 8,000 | 1,000 | 6,000 | 6,000 |
| 52 | Staff Travel and Expenses ³ | 70,000 | 75,422 | 80,000 | 65,209 | 75,000 | 75,000 |
| | TOTAL STAFFING: | 794,931 | 703,339 | 815,596 | 718,960 | 860,502 | 877,352 |

Page 4 of 6 May 2017

| | | FY 2015-16 | FY 2015-16 | FY 2016-17 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|----------------|---|--------------------|-----------------|--------------------|-----------------|--------------------|--------------------|
| | ADMINISTRATION | Approved Budget | Year-End Actual | Approved Budget | Year-End Actual | Approved Budget | Approved Budget |
| 53 | Office Supplies | 11,000 | 9,324 | 11,000 | 7,989 | 11,000 | 11,000 |
| 54 | Liability Insurance | 4,872 | 14,583 | 4,872 | 9,491 | 8,500 | 8,500 |
| 55 | Audit & Legal | 30,000 | 24,162 | 30,000 | 30,424 | 30,000 | 30,000 |
| 56 | Training & Consulting Services | 500 | 263 | 500 | - | 500 | 500 |
| 57 | Licensing Fees & Memberships | 500 | - | 500 | 280 | 500 | 500 |
| 58 | Postage & Delivery | 5,000 | 4,874 | 5,000 | 5,122 | 5,000 | 5,000 |
| 59 | Equipment Leases and Purchases | 25,000 | 18,776 | 25,000 | (536) | 20,000 | 20,000 |
| 60 | Maintenance & Repairs | 2,500 | 1,395 | 2,500 | 150 | 2,000 | 2,000 |
| 61 | Rents and Utilities ¹⁰ | 85,000 | 70,560 | 95,000 | 96,567 | 110,000 | 110,000 |
| 62 | Electronic Communication | 40,000 | 43,104 | 40,000 | 45,736 | 40,000 | 40,000 |
| 63 | Miscellaneous Expenses 11 | 4,350 | 9,556 | 4,350 | 28,491 | 10,000 | 10,000 |
| | TOTAL ADMINISTRATION: | 208,722 | 196,597 | 218,722 | 223,714 | 237,500 | 237,500 |
| | | | | | | | |
| | GRAND TOTAL EXPENSES: | 2,065,124 | 2,068,819 | 2,321,929 | 2,188,957 | 2,447,998 | 2,423,192 |
| | | | | | | | |
| | NET INCOME/(REVENUE)-EXPENSES: | (39,734) | 50,188 | (50,039) | 153,777 | (93,408) | (151,602) |
| | CASH FLOW TRANSFERS: | | | | | | |
| 64 65 66 | Non-Recurring 15% from Sale of Property ¹² From Liquid Funds - Undesignated Reimbursement from Property Fund | 39,734 - | - | 25,039 - | | 261,040 | - 151,602 |
| 67 | 15% of 1st Property Sale Net | - | - | - | | | |
| | TOTAL CASH TRANSFERS | 39,734 | - | - | | | |
| | | | | | | | |
| | TOTAL NET: | - | 50,188 | - | 153,777 | 167,632 | - |
| | | | | | | | |

Page 5 of 6 May 2017

Page 6 of 6 May 2017

¹ 2017-18 increase based on 2016 Plans for Mission Support of \$1,909,000. 2018-19 based on actual Mission Support for 2016-17.

² Revenue for 2016-17 reflects reduced registration costs based on using 2% Portico refund for meeting Health Assessment Survey participation in 2014 and 2015.

The ELCA reduced its New Start and Restart Grants by \$54,000 in 2016-17 and made further reductions in 2017-18. Gifts received to offset this reduction will be apportioned to the synod's New Start and Restart congregations. See line 20b.

⁴ SPS Mission and Ministry Endowment Fund (formerly New and Renewing Fund)—transfer into the Operating Fund is for grants for New Start (Mission) and Restart congregations. See line 19. The amount is calculated annually as 5% of the Endowment Fund liquid assets on June 30 of the prior year. The amount included in the proposed budget is based on the spend rate for the 2017-18 FY.

⁵ ELCA Mission Support was 35.8% of the Mission Support received from congregations for FYs. 2014-15, 2015-16, and 2016-17; increased to 36% for FY 2017-18, and 37% for FY 2018-19. (Decreases to 34% in the FY 2018-2019 Revenue Neutral Budget)

⁶ The ELCA Church Council may reduce this amount based on Churchwide's projected income.

⁷ Synod reimburses the ELCA for all costs associated with the synod's Director of Evangelical Mission.

⁸ Medical reimbursement is to pay bishop's medical insurance. This expense is approximately \$9,000 less than Portico's Gold+ policy would cost. Contract staff reimbursement was added to this line in November 2016.

⁹ Includes costs for the ELCA Systems Academy.

¹⁰ Council recommended budget provides greater flexibility for locating offices. The Revenue Neutral Budget would require closing the Fresno Office and relocating the Bay Area Office.

¹¹ FY 2016-17 includes \$25,628 to payoff loan for the 2015 Honda.

¹² Policy 13-001 Section 5 details the distribution of the net sale of property. 10% is sent to the ELCA, 15% goes into the Operating Fund, 5% goes into the Property Management Fund, and 70% goes into the SPS Mission and Ministry Endowment Fund.